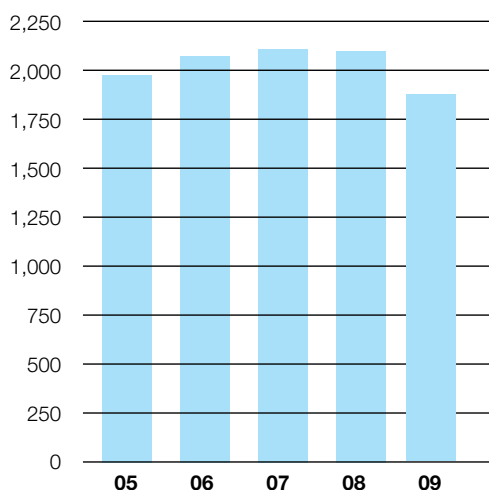


# FINANCIAL HIGHLIGHTS

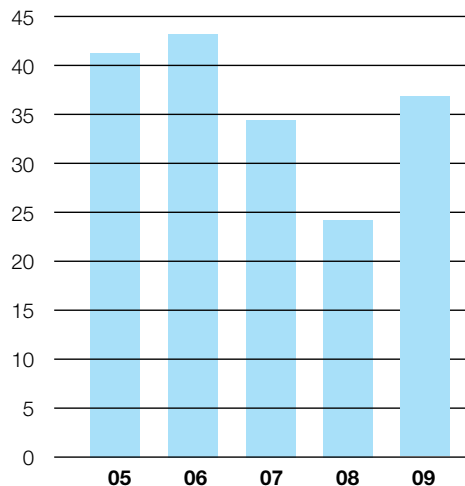
## GROUP TURNOVER

€'million



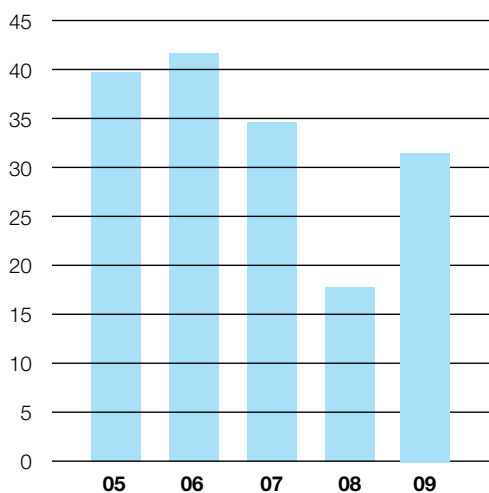
## OPERATING SURPLUS

€'million



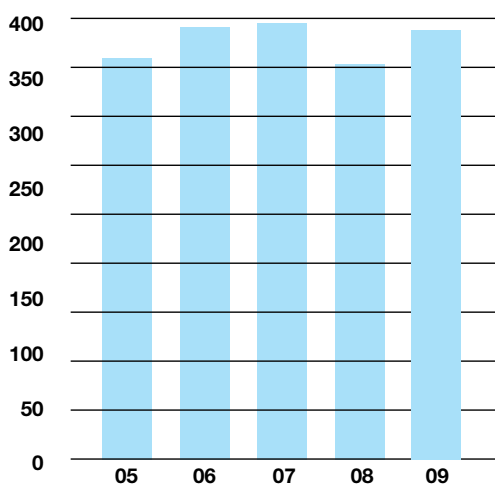
## SURPLUS BEFORE TAXATION AND EXCEPTIONAL ITEMS

€'million



## MEMBERS' FUNDS

€'million



## GROUP ASSETS & LIABILITIES - 02 JANUARY 2010

ASSETS	€ m	LIABILITIES	€ m
Cash	58	Pensions	9
Debtors	189	Provisions	2
Stock	334	Borrowings	84
Tangible Fixed Assets	123	Creditors	265
Goodwill	21	Members' Funds	384
Other Financial Assets	19		